! "#\$%&'#()*+,*(- . /-*0+ . . % " 0% . % " (*'/%% 0 1*

1 LM*TPIMPLG*CF*YJCXKHDNH*KHD*QLO*GC*OCKPOWLE*! JLUHIMLGR*FCI*E*OEMGHI&M*DHNIHH*LJ*:;@1*EJD*
MPWMH\PHJG*TCMG]NIEDPEGH*MGPDLHM*EG* 1 EIUEID*! JLUHIMLGRS*SPKOLJEGLJN*LJ*E*TICFHMMLCJEK*DLTKCOE*
FICO*OCKPOWLE*LJ*:;kk3*. R*FEGQHIZM*_CPIJHR*LJ*HDPSEGLCJ*WHNEJ*EM*E*GHESQHI3* 1 H*OEIILHD*OR*
OCGQHI5*/QRKKLM*. EILH*/PKHC5*EJ*ESSCOTKLMQHD*ULCKLJLMG*XQC*XEM*E*OHOWHI*CF*GQH*! JLUHIMLGR*CF*
(EOTE*'ROTQCJR*+ISQHMGIE*EJD*GQH*(EOTE*'ROTQCJR*+ISQHMGIE5*CFGHJ*MHIULJN*EM*SCJSHIG*
OEMGHI3*(QHR*MQEIHD*GQH*KCUH*CF*OPMLS*EJD*CTHIE*EJD*DHUCGHD*OPSQ*CF*GQHLI*GLOH*GC*SQEILGEWKH*
CINEJL[EGLCJM3*

R*FEGQHI*MHIUHD*EM*TILJSLTEK*EG*GQIHH* 1 LKKMWCICPNQ*OCPJGR*HKHOHJGEIR*MSQCCKM5*OCMG*JCGEWKR*EG*

+EY*/EIY*%KHOHJGEIR5*XQHIH*QH*MHIUHD*FICO*:;1A*PJGLK*QLM*IHGLIHOHJG*LJ*:;8k3*- M*QLM*MCJ5*#*SEJ*

GHKK*RCP*XLGQ*SCJULSGLCJ*GQEG*QH*XEM*DHHTKR*SCOOLGGHD*GC*GQH*XHKKWHLJN*EJD*HDPSEGLCJ*CF*QLM*

MGPDHJGM5*TEIGLSPKEIKR*GQCMH*FICO*TCCI*LJJHI]SLGR*EJD*IPIEK*EIHEM3* 1 H*WHKLHUHD*XQCKHQHEIGHDKR*LJ*

GQH*KEMGLJN*LOTESG*CF*HEIKR*HDPSEGLCJ3* 1 LM*ETTICESQ*GC*HDPSEGLCJ*GIEJMSHJDHD*EKK*MCSLCHSCJCOLS*

WEIILHIM3* 1 H*TICULDHD*WIHEYFEMG*FCI*GQH*QPJNIR5*MQCHM*FCI*GQH*WEIHFCCG5*EJD5*EWCUH*EKK5*DLNJLGR*EJD*

IHMTHSG*FCI*HUHIR*SQLKD3* "C*QHEIG*XHJG*PJGCPSQHD*WR*GQLM*SCOOLGOHJG*CF*WCGQ*YJCXKHDNH*EJD*

THCTKH3* 1 H*LOTKHOHJGHD*GQHMH*TICNIEOM*KCJN*WHFCIH*GQH*NCUHIJOHJG*DLD3*

R*FEGQHIZM*KHNESR*XEM*OHOCILEKL[HD*LJ*:;;c*XLGQ*GQH*DHDLSEGLCJ*CF*2EULHI*,3*0EJJHKKE*

%KHOHJGEIR*'SQCCK5*E*FLGGLJN*GILWPGH*GC*E*OEJ*XQCMH*KLFHcM*XCIY*XEM*GQH*HOWCDLOHJG*CF*

QPOEJLGEILEJLMO*EJD*HDPSEGLCJEK*H^SHKKHJSH3* - M*XHKK5*GQH*2EULHI*,3*0EJJHKKE*'I3*,CPJDEGLCJ*XEM*

HMGEWKLMQHD5*EM*E*JCJ]TICFLG*SCITCIEGLCJ5*DHDLSEGHD*GC*SIHEGLJN*OHILG*EJD*JHHD]WEMHD*MSQCKEIMQLTM*

FCI*FPGPIH*HDPSEGCIM3*(QH*,CPJDEGLCJ*QEM*IHMPKGHD*LJ*GQH*SIHEGLCJ*CF*GQH*2EULHI*,3*0EJJHKKE*'I3*

%JDCXHD*'SQCKEIMQLT*EG*!(3* .R*FEGQHI*TEMMHD*EXER*LJ*:;9@5*WPG*QLM*NLFGM*GC*GQCMH*XQC*FCKKCX*LJ*

QLM*FCCGMGHTM*SCJGLJPH*GC*LJMTLIH*EJD*HUCYH*NIEGLGPDH*LJ*GQH*QHEIGM*CF*OEJR3*#*YJCX*GQEG*QH*KLUHM*

CJ*LJ*OR*QHEIG5*EJD*#*QCTH*GQEG*GQH*KLGGKH*#ZUH*MQEIHD*EWCPG*QLO*XLGQ*RCP*GCDER*XLKK*OCUH*RCP*GC*

ESSCOTKLMQ*NIHEG*GQLJNM3*#*QCTH*GQEG*QLM*H^EOTKH*XLKK*YLJDKH*E*FLIH*LJ*RCPI*QHEIGM5*CJH*GQEG*XLKK*

WPIJ*XLGQ*EJ*HUHIJLJSIHEMLJN*LJGHJMLGR*WHSEPMH5*EG*GQH*HJD*CF*GQH*DER5*;,22(/2.)/\/,\//+.\/'.66D

8.()=\,7\/,/+.#-\(-\)E/+.\#(=+/\/)+()=\//,\0;F\/

. R*FEGQHIZM*DHDLSEGLCJ*GC*QPOEJLGR*KHD*OH*CJ*OR*CXJ*THIMCJEK*_CPIJHR*GCXEID*GQH*JCWKH*IHEKO* CF*OHDLSLJH3*, ICO*OR*HEIKLHMG*OHOCILHM5*GQH*TICFCPJD*LOTESG*E*TQRMLSLEJ*SEJ*QEUH*WHSEOH*

OCIH*ETTEIHJG3*#G*LM*GQH*SEIHNLUHI*XQC*MHHM*E*TEGLHJG*EG*GQHLI*OCMG*UPKJHIEWKH*GLOHM3*#G*LM*GQH*
SEIHNLUHI*XQCMH*YJCXKHDNH5*MYLKK5*EJD*SCOTEMMLCJ*SEJ*OEYH*GQH*DLFFHIHJSH3*(QLM*LM*XQEG*
EGGIESGHD*OH*GC*WHSCOH*E*TQRMLSLEJ3*

- *MPINHCJ*SEJ*QEUH*E*DLIHSG*LOTESG*CJ*GQH*KLUHM*CF*GQHLI*TEGLHJGM3* - G*GLOHM5*GQLM*LOTESG*LM*
LOOHDLEGH5*EM*MPINLSEK*HOHINHJSLHM*CFGHJ*EILMH*IH\PLILJN*LOOHDLEGH*LJGHIUHJGLCJ3* (QLM*LM*
HMTHSLEKKR*GIPH*LJ*GQH*FLHKD*CF*UEMSPKEI*MPINHIR3*#G*LM*GQH*WCJD*CF*GIPMG*WHGXHHJ*TEGLHJG*EJD*MPINHCJ*
XQLSQ*LM*MESIHD5*TKESLJN*RCPI*KLFH*LJ*GQH*QEJDM*CF5*EG*GLOHM5*E*GCGEK*MGIEJNHI3* (QLM*LM*XQEG*QETTHJM*
CJ*E*DELKR*WEMLM*LJ*GQH*FLHKD*CF*MPINHIR3* (QLM*LM*E*WCJD*CF*GIPMG*WPLKG*CJ*SCOTEMMLCJ5*HOTEGQR5*EJD*
GCGEK*SCOOLGOHJG*GC*GQH*TEGLHJG3* #G*LM*DLFFLSPKG*GC*DHMSILWH*GQH*MEGLMFESGLCJ*GQEG*SCOLJN*GC*GQH*ELD*
CF*RCPI*FHKKCX*QPOEJ*WHLJN*WILJNM3*#G*LM*E*KCJN*ICED*LJ*NHGGLJN*GC*GQH*TCLJG*XQHIH*RCP*SEJ*
LJDHTHJDHJGKR*SEIH*FCI*TEGLHJGM5*#*SEJ*GHKK*RCP*LG*LM*XHKK*XCIGQ*GQH*RHEIM*CF*MESILFLSH5*HDPSEGLCJ5*
EJD*GIELJLJN3*#J*GQH*XCIDM*CF*1LTTCSIEGHM5*GQH*FEGQHI*CF*OHDLSLJH*XQC*KLUHD*DPILJN*GQH*k
SHJGPIR*?3035*EJD*#*\PCGHV*

#*XLKK*IHOHOWHI*GQEG*GQHIH*LM*EIG*GC*OHDLSLJH*EM*XHKK*EM*MSLHJSH5*EJD*GQEG*XEIOGQ5*
MROTEGQR5*EJD*PJDHIMGEJDLJN*OER*CPGXHLNQ*GQH*MPINHCJZM*YJLFH*CI*GQH*SQHOLMGZM*DIPN3*#*
XLKK*IHOHOWHI*GQEG*#*IHOELJ*E*OHOWHI*CF*MCSLHGR*XLGQ*MTHSLEK*CWKLNEGLCJM*GC*EKK*OR*FHKKCX*
QPOEJ*WHLJNM5*GQCMH*MCPJD*CF*OLJD*EJD*WCDR*EM*XHKK*EM*GQH*LJFLIO3*

#*MGICJNKR*WHKLHUH*GQHMH*XCIDM*SEJ*HFFHSGLUHKR*NPLDH*PM*EKK*LJ*OEYLJN*XCIGQR*EJD*UEKPEWKH*

SQCLSHM3* - M*E*TQRMLSLEJ5*#*SEJ*EGGHMG*GQEG*#ZUH*DCJH*OR*PGOCMG*GC*QHHD*GQHMH*XCIDM*CF*XLMDCO3*

(QH*WHJHFLGM*QEUH*JHUHI*WHHJ*KCJN*LJ*SCOLJN3*(QH*MEGLMFESGLCJ*DHILUHD*FICO*EKKHULEGLJN*GQH*

MPFFHILJN*CF*GQCMH*LJ*CPI*SEIH5*FICO*QHEKLJN*XCPJDM*WCGQ*TQRMLSEK*EJD*PJMHHJ5*SEJJCG*WH*

CUHIMGEGHD3*#J*GQH*TIESGLSH*CF*OHDLSLJH5*HUHIR*LJDLULDPEK*MQCPKD*WH*ESSCIDHD*GQH*PGOCMG*DLNJLGR*

EJD*IHMTHSG5*LIIHMTHSGLUH*CF*GQHLI*MGEGPM5*FCI*LJ*GQH*HRHM*CF*QPOEJLGR5*XH*EIH*EKK*THHIM3*

(C*CPI*HMGHHOHD*NIEDPEGHM5*#*MERV* ' HHY*CPG*RCPI*TPITCMH5*KER*GQH*FCPJDEGLCJ*CF*RCPI*HJDPILJN*
KHNESR3*&HSCNJL[H*GQEG*XQHJ*GXLKLNQG*DHMSHJDM*PTCJ*HESQ*DER5*LG*LM*GQH*DHHDM*XHeUH*DCJH*FCI*
CGQHIM*GQEG*XLKK*MQLJH*WILNQGHMG*LJ*GQH*FLIOEOHJG*CF*CPI*SCJGHJGOHJG3*OCOOLG*GC*E*KLFH*CF*TPWKLS*
MHIULSH5*DHDLSEGH*RCPIMHKF*GC*GQH*XHKFEIH*CF*RCPI*FHKKCX*WHLJNM5*EJD*MGILUH*GC*HJQEJSH*GQH*KLUHM*
EICPJD*RCP i GQLM*LM*XQHIH*RCP*XLKK*GIPKR*OEYH*EJ*LJDHKLWKH*LOTESG3* (QLM*XLKK*WILJN*RCP*GIPH*
MEGLMFESGLCJ3* - JD*THIQETM*EWCUH*EKK5*YJCX*GQEG*CPI*LJ6HIDHTHJDHJSH*LM*CPI*NIHEGHMG*MGIHJNGQh*GQEG*

LJ*CPI*DLUHIMLGR5*XH*TCMMHMM*GQH*TCXHI*EJD*GQH*TCGHJGLEK*GC*SIHEGH*TCMLGLUH5*MHLMOLS*MQLFGM*LJ*E*
XCIKD*MC*DHMTHIEGHKR*LJ*JHHD*CF*SQEJNH3*

<.2.28.#\/+.\/(2.6.--\',#0-\,7\\!"4"\\G)=.6,5B\\EH.,36.\\'(66\\7,#=.\\'+"\\4,5\\-"(0*\\3.,36.\\'(66\\7,#=.\\'+"\\4,5\\0.(0*\\3.,36.\\'(66\\7,#=.\\'+"\\4,5\\0.(0*\\3.,36.\\'(66\\7),#=.\\\+,'\\4,5\\2''\0.\\/+.2\\7..6:\\4\\6\\Q\L*
LJMLNQG*NPLDH*RCPI*ESGLCJM5*EJD*OER*RCPI*_CPIJHR*WH*OEIYHD*WR*GQH*PJFCINHGGEWKH*XEIOGQ*EJD*
SCOTEMMLCJ*RCP*WHMGCX*PTCJ*GQH*XCIKD3*

= IEDPEGHM5*GQLM*LM*XQEG*LG*OHEJM*GC*WPLKD*E*KHNESR3* - M*RCP*UHJGPIH*FCIGQ5*IHOHOWHI*GQEG*RCPI*
ESGLCJM5*JC*OEGGHI*QCX*MOEKK5*SEJ*QEUH*E*TICFCPJD*HFFHSG*CJ*GQH*KLUHM*CF*CGQHIM3*4HG*RCPI*KHNESR*
WH*DHFLJHD*WR*QCX*RCP*PTKLFG*GQCMH*EICPJD*RCP5*QCX*RCP*KHED*XLGQ*SCOTEMMLCJ5*EJD*QCX*RCP*
SCJGILWPGH*GC*GQH*NIHEGHI*NCCD3*

- M*RCP*MGEJD*QHIH*CJ*GQH*GQIHMQCKD*CF*E*JHX*SQETGHI*LJ*RCPI*KLUHM5*NIEDPEGHM5*#*XEJG*GC*KHEUH*RCP*
XLGQ*E*MLOTKH*RHG*TICFCPJD*OHMMENH3* - M*RCP*MGHT*LJGC*GQH*XCIKD5*EIOHD*XLGQ*YJCXKHDNH*EJD*
DIHEOM5*IHOHOWHI*GQH*GLOH]GHMGHD*SQEIESGHI*GIELGM*GQEG*QEUH*MQETHD*NHJHIEGLCJM*WHFCIH*RCP*`*MHKF]
MESILFLSH5*DLNJLGR5*EJD*DCLJN*GQH*ILNQG*GQLJN3*

'C5*NIEDPEGHM5*EM*RCP*HOWEIY*CJ*GQLM*_CPIJHR*CF*E*KLFHGLOH5*SEIIR*XLGQ*RCP*GQH*GCISQ*CF*MHKF]

MESILFLSH5*KHG*RCPI*DLNJLGR*WH*RCPI*EIOCI5*EJD*EKXERM*SQCCMH*GC*DC*GQH*ILNQG*GQLJN3*#J*DCLJN*MC5*

RCP*XLKK*JCG*CJKR*QCJCI*GQH*KHNESR*CF*GQCMH*XQC*SEOH*WHFCIH*RCP*WPG*EKMC*FCINH*E*TEGQ*CF*

LJ6HNILGR5*SCOTEMMLCJ5*EJD*NCCDJHMM*FCI*GQH*NHJHIEGLCJM*GQEG*XLKK*FCKKCX3*OCJNIEGPKEGLCJM*

NIEDPEGHM5*EJD*OER*RCPI*FPGPIHM*WH*EM*WILNQG*EM*RCPI*SQEIESGHI*LM*MGICJN3*

 $(1 - "m^*) + !*$